

### **CAUTIONARY STATEMENTS**

#### FORWARD-LOOKING INFORMATION

This document contains forward-looking information within the meaning of securities legislations ("Forward-Looking Information"), which can generally be identified by the use of words such as "projected", "potential", "expect", "estimate", or other comparable terminology that states that certain events will or will not occur. It represents the estimates and expectations of the Corporation relating to future results and developments as of the date of this document. It includes future-oriented financial information, such as projected Adjusted EBITDA, estimated project costs and expected project financing, Free Cash Flow and Payout Ratio to inform readers of the potential financial impact of commissioning existing development projects. This information may not be appropriate for other purposes. Forward-Looking Information in this document is based on certain key assumptions made by the Corporation, including those concerning hydrology, wind regimes and solar irradiation, performance of operating facilities, financial market conditions, and the Corporation's success in developing new facilities.

The material risks and uncertainties that may cause actual results and developments to be materially different from current expressed Forward-Looking Information are referred to in the Corporation's Annual Information Form in the "Risk Factors" section and include, without limitation: the ability of the Corporation to execute its strategy for building shareholder value; its ability to raise additional capital and the state of capital markets; liquidity risks related to derivative financial instruments; variability in hydrology, wind regimes and solar irradiation; delays and cost overruns in the design and construction of projects, uncertainty surrounding the development of new facilities; variability of installation performance and related penalties; and the ability to secure new power purchase agreements or to renew existing ones. The principal assumptions, risks and uncertainties concerning specific Forward-Looking Information contained in this document are more fully outlined on page 24.

Although the Corporation believes that the expectations and assumptions on which forward-looking information is based are reasonable, readers of this document are cautioned not to rely unduly on this Forward-Looking Information since no assurance can be given that it will prove to be correct. The Corporation does not undertake any obligation to update or revise any Forward-Looking Information, whether as a result of events or circumstances occurring after the date of this document, unless required by legislation.

#### NON IFRS MEASURES

Adjusted EBITDA, Free Cash Flow and Payout Ratio are not measures recognized by International Financial Reporting Standards (IFRS) and have no meaning prescribed by it. References to "Adjusted EBITDA" are to revenues less operating expenses, general and administrative expenses and prospective project expenses. References to "Free Cash Flow" are to cash flows from operating activities before changes in non-cash operating working capital items, less maintenance capital expenditures net of proceeds from disposals, scheduled debt principal payments, preferred share dividends declared and the portion of Free Cash Flow attributed to non-controlling interests, plus cash receipts by the Harrison Hydro Limited Partnership for the wheeling services to be provided to other facilities owned by the Corporation over the course of their power purchase agreement, plus or minus other elements that are not representative of the Corporation's long-term cash generating capacity, such as transaction costs related to realized acquisitions (which are financed at the time of the acquisition) and realized losses or gains on derivative financial instruments used to hedge the interest rate on project-level debt or the exchange rate on equipment purchases. References to "Payout Ratio" are to dividends declared on common shares divided by Free Cash Flow. Readers are cautioned that Adjusted EBITDA should not be construed as an alternative to net earnings and Free Cash Flow should not be construed as an alternative to cash flows from operating activities, as determined in accordance with IFRS.

Innergex believes that these indicators are important, as they provide management and the reader with additional information about the Corporation's production and cash generation capabilities, its ability to sustain current dividends and dividend increases and its ability to fund its growth. These indicators also facilitate comparison of results over different periods.

ALL AMOUNTS SHOWN ARE IN CANADIAN DOLLARS.



# **COMPANY SNAPSHOT**

Innergex is a leading independent renewable power producer based in Canada

**FOUNDED FIRST IPO** 25TH ANNIVERSARY **HISTORY** 1990 2003 2015

**SOURCES OF RENEWABLE ENERGY** 



**OVERVIEW** 





**INSTALLED** CAPACITY

1,318 MW  $(777_{MW NET})$  **MARKETS** 

QUEBEC, ONTARIO AND BRITISH COLUMBIA, CANADA IDAHO, USA **FRANCE** 

**PUBLIC LISTING** TSX:INE PART OF THE S&P/TSX **DIVIDEND / YIELD** 

\$0.64

4.62%

**INVESTMENT GRADE CREDIT RATING** 

**BBB- (S&P)** 

**MARKET CAP\*** 

\$1.5 billion

**ENTERPRISE VALUE** 

\$3.7 billion

**SERIES A PREFERRED SHARES** INE.PR.A

**COMPOSITE INDEX** 

SERIES C PREFERRED SHARES INE.PR.C

4.25% CONVERTIBLE **DEBENTURES** INE.DB.A

\*As at April 29, 2016.



### **HIGHLIGHTS**

**OVERVIEW** 

- Consistent and predictable cash flows from high quality, long-life contracted assets
- Pure play in renewable energy with a focus on hydro assets
- Strong management with over 25 years of development and operations experience, engineering expertise, and financial acumen
- Growth from projects currently under development in Canada and from an international expansion strategy into Latin America and Europe (in April 2016, acquisition of seven wind warms in France for a total installed capacity of 87 MW)
- Dividend that is sustainable and growing

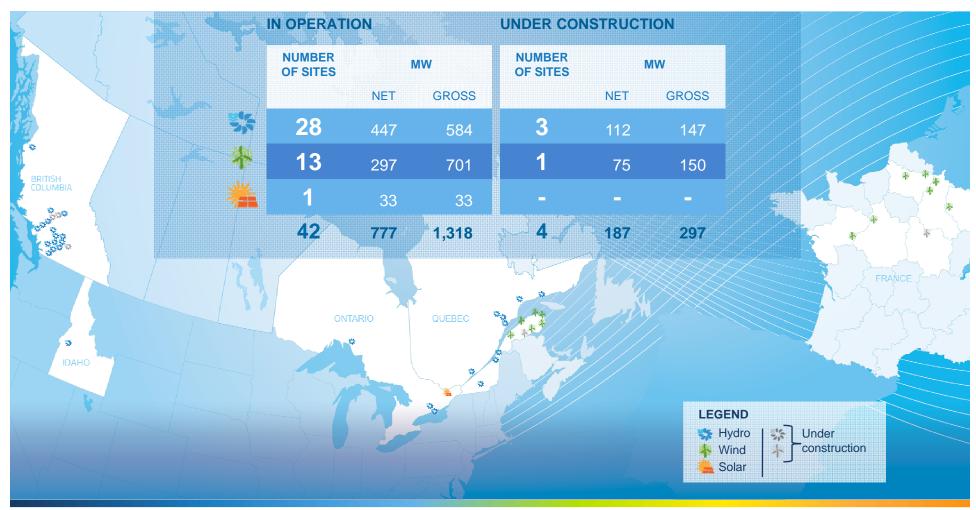
· Low-risk business model with a stable and growing dividend



**OVERVIEW** 

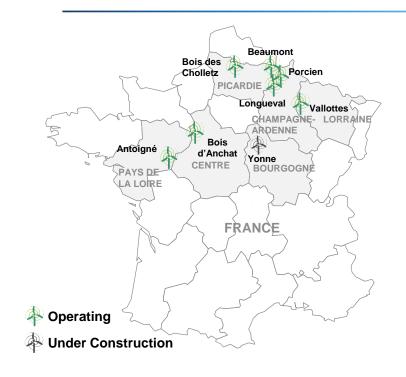
# **MAP OF OPERATIONS**

• Based in Canada, in France and in USA, Innergex is a pure play in renewable energy with a focus on hydro assets.





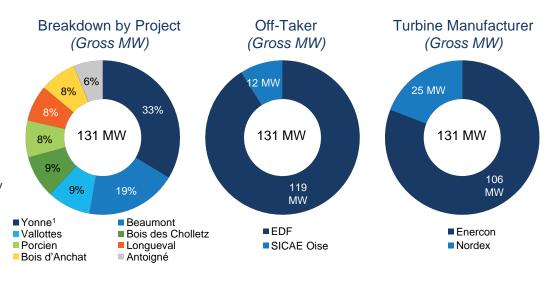
# FRANCE PORTFOLIO OVERVIEW



Project	Gross Capacity	COD	PPA Expiry	Off-Taker	Off-Taker Credit Rating	
	(MW)	(year)	(year)		(S&P)	
<u>Operating</u>						
Porcien	10.0	2009	2024	EDF	A+	
Longueval	10.0	2009	2024	EDF	A+	
Antoigné	8.0	2010	2025	EDF	A+	
Vallottes	12.0	2010	2025	EDF	A+ 🖣	
Bois d'Anchat	10.0	2014	2029	EDF	A+	
Beaumont	25.0	2015 202		EDF	A+	
Bois des Cholletz	11.8	2015	2030	SICAE Oise	Unrated	
Total Operating	86.8					
Construction						
Yonne	44.0	2017	2032	EDF	A+	
Total	130.8					



- Innergex ownership: 69.55%
- 87 gross MW of installed capacity from seven projects
- 44 gross MW of capacity in construction from one project
- Weighted average remaining term of PPAs of 13 years, mainly with A+ rated EDF

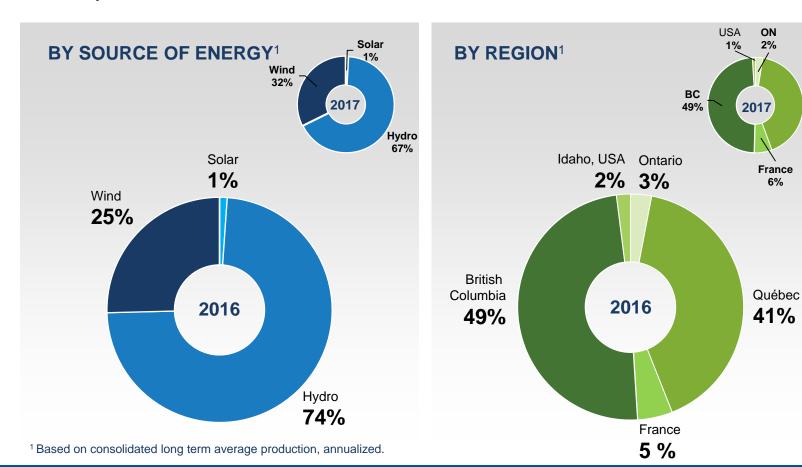


<sup>&</sup>lt;sup>1</sup>The closing of the acquisition of this project is anticipated after it reaches commercial operation.



# **PRODUCTION PROFILE**

 Multiple energy sources and regions reduce our exposure to variability in water, wind and solar regimes and to any one market



• Diversification of revenues is an important risk management tool

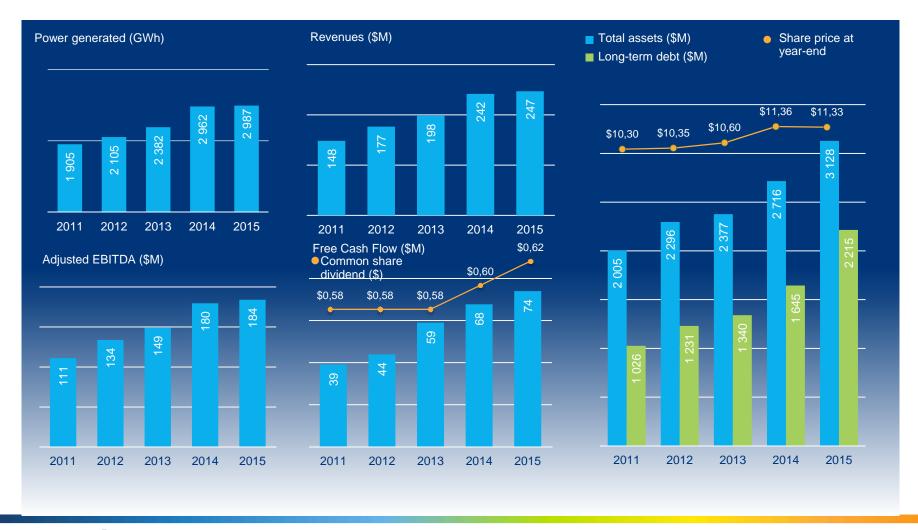


QC

42%

**OVERVIEW** 

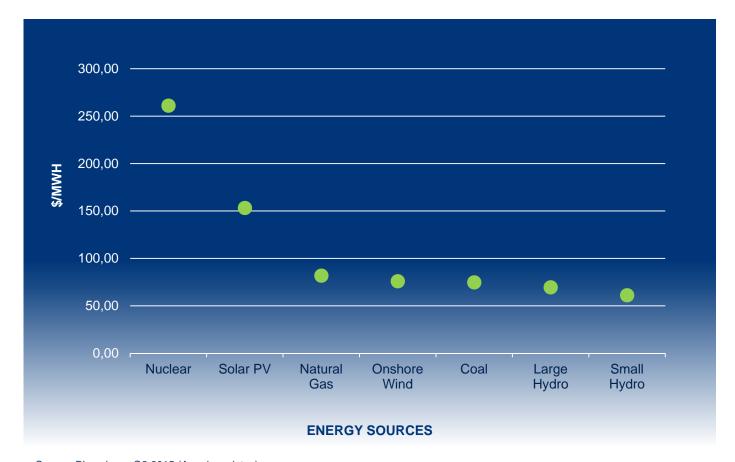
# 2011-2015 FINANCIAL HISTORY





# LEVELIZED COST OF ENERGY (LCOE)

Renewable energy is cost-competitive with other sources of energy, including natural gas



Source: Bloomberg, Q2 2015 (Americas datas)

· Costs for wind and solar continue to decline and are increasingly competitive



# **STRATEGY**

Our **strategy** for building shareholder value is to develop or acquire high-quality facilities that generate sustainable cash flows and provide an attractive risk-adjusted return on invested capital, and to distribute a stable dividend.

- Remain exclusively in renewable energy
- Ensure strategic priorities conform to sustainable business practices
- Consolidate leadership position in Canada
- Expand into selected target markets internationally
- Develop partnerships which differentiate us, especially with First Nations and local communities
- Focus on key performance indicators:
   Equipment availability, Project IRRs, Adjusted EBITDA, Free Cash Flow, and Payout Ratio
- Distribute a stable and growing dividend to our shareholders



### SUSTAINABLE DEVELOPMENT

• Our **mission** is to increase our production of renewable energy by developing and operating highquality facilities while respecting the environment and balancing the best interests of the host communities, our partners, and our investors







#### SOCIAL **ACCEPTABILITY**

OF PROJECTS AND SOCIO-ECONOMIC BENEFITS FOR THE COMMUNITIES AND **OUR PARTNERS** 

#### RESPECT FOR THE ENVIRONMENT

AVOID, MINIMIZE, MITIGATE OR COMPENSATE FOR ANY IMPACT ON THE SURROUNDING **ECOSYSTEM** 

#### **CORPORATE PROFITABILITY**

STABILITY AND GROWTH OF DIVIDENDS TO HOLDERS OF COMMON SHARES

• We believe that the three pillars of sustainability are mutually reinforcing



### **EXISTING PARTNERSHIPS**

We have the ability and the expertise to create partnerships that work

#### FIRST NATIONS AND LOCAL COMMUNITIES



**UMBATA FALLS** ONTARIO

49-51%

PARTNER: OJIBWAYS OF THE PIC RIVER FIRST NATION



VIGER-DENONVILLE

**QUÉBEC** 

50-50%

PARTNER:

RIVIÈRE-DU-LOUP RCM



**70-30%** VOTING RIGHTS **PARTNER: MINGANIE RCM** 

**KWOIEK CREEK BRITISH COLUMBIA** 

50-50%

**PARTNER:** KANAKA BAR **INDIAN BAND** 



150 MW

MESGI'G UGJU'S'N **QUÉBEC** 

50-50%

**PARTNER:** 

**MI'GMAQ FIRST NATIONS OF QUEBEC** 



WALDEN NORTH **BRITISH COLUMBIA** 

51-49%

PARTNER: SEKW'EL'WAS **CAYOOSE CREEK BAND** 

#### **CORPORATIONS**

CREEK POWER **BRITISH COLUMBIA** 

662/3-331/3%

OWNER OF FITZSIMMONS CREEK, BOULDER CREEK AND UPPER LILLOOFT RIVER HYDRO **FACILITIES** 

**PARTNER:** 

LEDCOR POWER GROUP LTD



CARTIER WIND ENERGY

QUÉBEC

**38-62%**, **50-50%** MANAGEMENT OWNER OF BAIE-DES-SABLES. L'ANSE-À-VALLEAU, CARLETON, MONTAGNE SÈCHE AND **GROS-MORNE FACILITIES** 

**PARTNER:** 

TRANSCANADA CORP.

#### **FINANCIAL INSTITUTIONS**



HARRISON LP

**BRITISH COLUMBIA** 

50-50%

OWNER OF THE DOUGLAS CREEK, FIRE CREEK, LAMONT CREEK, STOKKE CREEK, TIPELLA CREEK, AND UPPER STAVE RIVER FACILITIES

**PARTNERS: CC&L AND LPF** 

(SURFSIDE) DEVELOPMENT



SM-1 QUÉBEC

50-50% PARTNER:

**DESJARDINS GROUP PENSION PLAN** 



PORTFOLIO OF 8 WIND FARMS

**FRANCE** 

69,55-30,45 %

PARTNER:

**DESJARDINS GROUP PENSION PLAN** 

Our partnerships are a competitive differentiator, especially those with First Nations and local communities



# **KEY PERFORMANCE INDICATORS**





## PROJECTS UNDER CONSTRUCTION

Projects under construction represent a 23% increase in gross installed capacity, currently at 1,318 MW

	PROJECT NAME		LOCATION	GROSS CAPACITY (MW)	ESTIMATED CONSTRUCTION COSTS (\$M)	COSTS AT MARCH 31, 2016 (\$M)	EXPECTED IN-SERVICE	CHANGE IN ESTIMATED CONSTRUCTION COSTS SINCE DEC. 31, 2014 (\$M)
	BOULDER CREEK	×	ВС	25.3	124.1	79.8	Q2-2017 <sup>1</sup>	+17.0
3,5	UPPER LILLOOET RIVER	**	ВС	81.4	327.1	237.7	Q1-2017 <sup>1</sup>	÷17.0
	BIG SILVER CREEK	×	BC	40.6	206.0	191.9	Q3-2016	(10.0)
	MESGI'G UGJU'S'N (MU)	*	QC	150.0	305.0	100.6	Q4-2016	(35.0)
	TOTAL			297.3	962.2	610.0		(28.0)

- We have obtained non-recourse project-level financing for each of these projects
- We have no need for additional equity issuance to bring these projects to commercial operation

<sup>1.</sup> COD was delayed until the spring of 2017 due to the forest fire that forced the interruption of construction activities in July and August 2015. However the Corporation expects to be indemnified for such delays by virtue of its insurance coverage.



### **GROWTH DRIVERS**

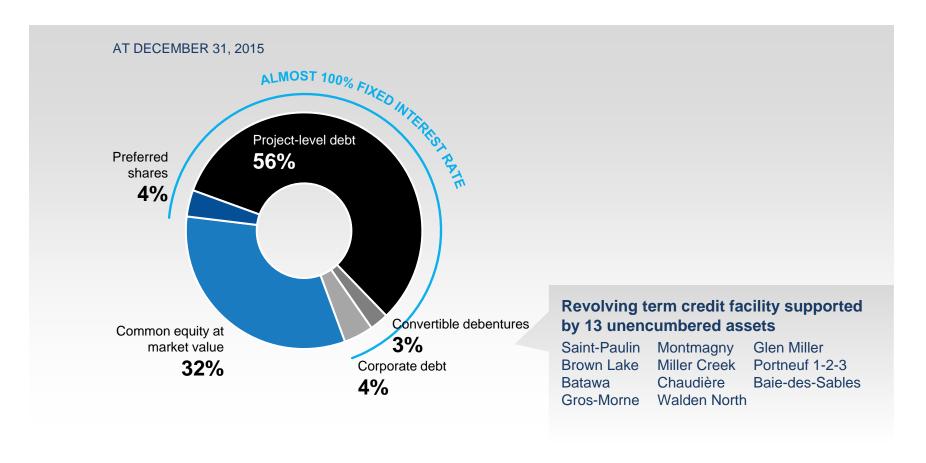
- Complete the four projects under construction expected to reach commercial operation between Q3 2016 and Q2 2017, increasing gross installed capacity by 23%
- Submit projects under requests for proposals according to programs launched by the Canadian provinces
- Advance prospective projects with local First Nations with a view to obtaining negotiated power purchase agreements (PPAs)
- Source new growth in target markets internationally, in Latin America and in Europe, where demand for renewable energy is strong, driven by economic growth or the need to replace fossil fuels, and where declining costs are making renewable energy cost competitive
- Signed a MOU with the Comisión Federal de Electricidad to jointly study a number of renewable energy project opportunities in Mexico, with the aim to jointly develop selected projects
- Seek acquisition opportunities to gain a foothold in target markets internationally and to consolidate leadership position in Canada, focusing on acquisitions which are immediately accretive to cash flows

Targeting an Adjusted EBITDA CAGR of 30% and a Free Cash Flow CAGR of 20% for 2015-2017



## FINANCIAL STRUCTURE

• We maintain a balanced capital structure



• We financed all of our projects with fixed-rate non-recourse project-level debt



**INTEREST** 

**PROJECT** 

**VALUE OF** 

### INTEREST RATE SENSITIVITY

We have virtually no exposure to interest rate fluctuations

**EXPENSES IRR DERIVATIVES** DERIVATIVE **DERIVATIVE** FINANCIAL FINANCIAL **INTEREST INSTRUMENTS INSTRUMENTS USED PAYMENT ON** INTEREST **USED TO HEDGE** TO HEDGE THE REVOLVING **PAYMENT ON** THE INTEREST **INTEREST RATE ON TERM CREDIT PROJECT-LEVEL** IRR OF DEVELOPMENT IRR OF PROSPECTIVE **FREE CASH FLOW** RATE ON EXISTING **EXISTING AND FACILITY** DEBT **PROJECTS PROJECTS** (FCF) AND FUTURE DEBT **FUTURE DEBT** Interest rate on Project-level debts Base interest rates on project Price of any power Realized gains or losses These are unrealized Offsetting entry to the majority of are either at fixed financings for development purchase agreement arising from settlement gains and losses. unrealized gains or revolving term rates or interest projects have been hedged secured for prospective of derivative financial which do not affect losses are recorded in credit facility has rates have been through use of derivative projects in the future will instruments will have an Free Cash Flow owners' equity been fixed fixed through use financial instruments. reflect prevailing interest immediate impact on through use of of derivative When financing was rates at that time and the cash flows, and an derivative financial secured, forward contracts expected interest rate on offsetting impact on financial instruments were settled, resulting in a project financing will be future cash flows for realized loss on derivative hedged through use of duration of debt. These instruments financial instruments that will derivative financial gains or losses are be offset by a lower interest instruments around the time excluded from the rate on debt for its duration; construction begins calculation of the Free this will not affect the Cash Flow as they are economic value of project not representative of the operating results. **UNREALIZED EQUIVALENT** NO IMPACT ON **NO IMPACT** PV OF FCF **GAIN DECREASE IN** interest **STREAM** LIABILITIES NO IMPACT ON **EQUIVALENT UNREALIZED** NO IMPACT PV OF FCF **INCREASE IN** LOSS **STREAM** LIABILITIES



Target

service

coverage

debt

ratio

1.4x

in the

order of

### PROJECT-LEVEL DEBT

• We use mainly fixed-rate, non-recourse project-level debt to finance our projects, which provides added discipline and further reduces our risk profile

# **PROJECT**

Project debt levels are a function of the cash flows generated by the project and essentially determined by the "debt service coverage ratio" (EBITDA / interest + principal payments)

Project is pledged as collateral

Repayment is scheduled over the life of the power purchase agreement

#### DISCIPLINED APPROACH OF LENDERS

Use independent engineers to conduct a thorough due diligence on the project's construction and operations, including project design, construction scheduling and costs, and hydro/wind/solar regime assumptions used in determining the expected long-term average production estimates on which the project's financial model is based

Conduct an independent legal review of documents and permits

Require a debt service reserve Hydrology/wind reserve are set aside to protect the debt service in years with below-average hydro/wind conditions

#### Require a major maintenance reserve account

for the life of the debt, in which funds are invested each year to be available for major maintenance, to protect the debt service

**Require business** interruption insurance and property insurance



## **REVOLVING TERM CREDIT FACILITY**

- Our revolving term credit facility is a flexible financing tool which allows us to raise equity and secure project-level debt when market conditions are optimal and to bridge timing differences between construction outflows and financing inflows
  - Borrowing capacity of \$425M
  - Supported by 13 unencumbered assets
  - Maturity in 2020
  - Almost 100% fixed interest rate through interest rate swaps

At December 31, 2015:

- Unused and available position of the facility was \$180M
- Average all-in interest rate of 5.1%



### CAPITAL ALLOCATION

#### Reinvest in the business

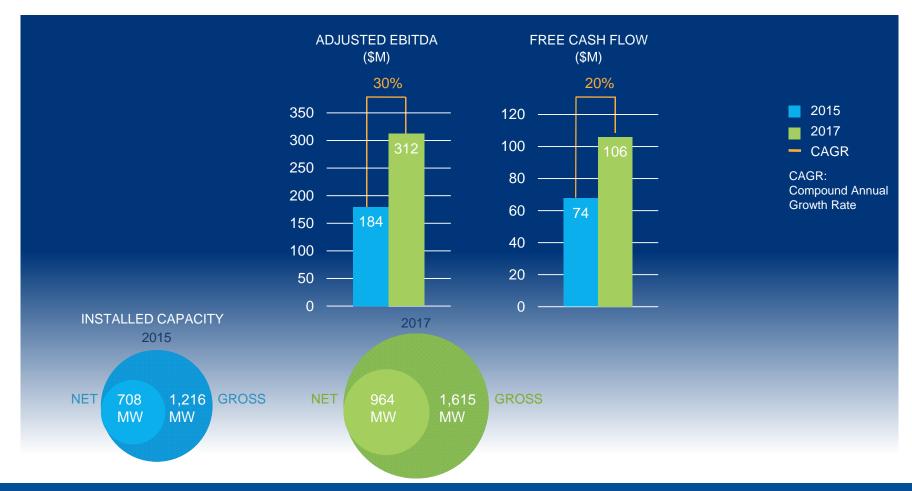
We invest \$8-11 million each year in prospective project expenses for greenfield project development in preparation for future requests for proposals or negotiated power purchase agreements.

- Pay a dividend and grow it over time We intend to grow the dividend as Free Cash Flow grows.
- Make acquisitions We seek acquisitions to expand internationally and to consolidate our leadership position in Canada, focusing on acquisitions which are immediately accretive to cash flows.
- Use normal course issuer bid to buy back shares, as approved by the Board of Directors We purchased for cancellation 1.2 million common shares at an average price of \$10.36 in 2015, and may continue if and when we believe the market price of common shares does not reflect their inherent value.
- Achieve and maintain a Payout Ratio of approximately 70-80%



# **GUIDANCE**

• In 2017, we will reach an annual run-rate that reflects our four projects currently under construction



• Our growth is significant and measurable



# **INVESTMENT THESIS**

- Solid track record of growth delivering projects on time and on budget
- Strategic plan to replenish sources of long-term growth beyond 2017
   by expanding into target markets internationally and consolidating leadership position in Canada
- Low-risk capital structure balanced and flexible
- Virtually no exposure to interest rate fluctuations
- Reinvestment and dividend growth focus of capital allocation
- Clear performance targets with consistent execution

• Solid growth supported by a sound capital structure



#### FORWARD-LOOKING INFORMATION CONTAINED IN THIS DOCUMENT

#### PRINCIPAL ASSUMPTIONS

#### PRINCIPAL RISKS AND UNCERTAINTIES

#### PROJECTED ADJUSTED EBITDA

For each facility, the Corporation determines an annual long-term average level of electricity production (LTA) over the expected life of the facility, based on several factors that include, without limitations, historically observed water flows or wind or solar irradiation conditions, turbine or panel technology, installed capacity, energy losses, operational features and maintenance. Although production will fluctuate from year to year, over an extended period it should approach the estimated long-term average. The Corporation then estimates expected annual revenues for each facility by multiplying its LTA by a price for electricity stipulated in the power purchase agreement secured with a public utility or other creditworthy counterparty. These agreements stipulate a base price and, in some cases, a price adjustment depending on the month, day and hour of delivery. In most cases, power purchase agreements also contain an annual inflation adjustment based on a portion of the Consumer Price Index. The Corporation then estimates annual operating earnings by subtracting from the estimated revenues the budgeted annual operating costs, which consist primarily of operators' salaries, insurance premiums, operations and maintenance expenditures, property taxes, and royalties; these are predictable and relatively fixed, varying mainly with inflation except for maintenance expenditures. On a consolidated basis, the Corporation estimates annual Adjusted EBITDA by adding the projected operating earnings of all the facilities in operation that it consolidates\*, from which it subtracts budgeted general and administrative expenses, comprised essentially of salaries and office expenses, and budgeted prospective project expenses, which are determined based on the number of prospective projects the Corporation chooses to develop and the resources required to do so.

- Improper assessment of water, wind and sun resources and associated electricity production
- Variability in hydrology, wind regimes and solar irradiation
- Equipment failure or unexpected operations & maintenance
- Unexpected seasonal variability in the production and delivery of electricity
- Variability of facility performance and related penalties
- Changes to water and land rental expenses
- Unexpected maintenance expenditures
- Lower inflation rate than expected
- Natural catastrophe

#### ESTIMATED PROJECT COSTS, EXPECTED OBTAINMENT OF PERMITS, START OF CONSTRUCTION, WORK CONDUCTED AND START OF COMMERCIAL OPERATION FOR DEVELOPMENT PROJECTS OR PROSPECTIVE PROJECTS

For each development project, the Corporation provides an estimate of project costs based on its extensive experience as a developer, directly related incremental internal costs, site acquisition costs and financing costs, which are eventually adjusted for projected costs provided by the engineering, procurement and construction contractor retained for the project. The Corporation provides indications regarding scheduling and construction (EPC) progress for its development projects and indications regarding its prospective projects, based on its extensive experience as a developer.

- Performance of counterparties, such as EPC contractors
- Delays and cost overruns in project design construction
- Obtainment of permits
- Equipment supply
  Relationships with stakeholders
- Regulatory and political risks
- Interest rate fluctuations and financing risk
- Higher inflation rate than expected
- Natural catastrophe

#### **EXPECTED PROJECT FINANCING**

The Corporation provides indications of its intention to secure non-recourse project-level debt financing for its development projects, based on the expected LTA production and the expected costs of each project, expected power purchase agreement term, a leverage ratio of approximately 75%-85%, as well as its extensive experience in project financing and its knowledge of the capital markets.

- Interest rate fluctuations and financing risk
- Financial leverage and restrictive covenants governing current and future indebtedness

#### PROJECTED FREE CASH FLOW AND PAYOUT RATIO

\*Excludes Umbata Falls and Viger-Denonville accounted for using the equity method.

The Corporation estimates Free Cash Flow as projected cash flow from operations before changes in non-cash operating working capital items, less estimated maintenance capital expenditures net of proceeds from disposals, scheduled debt principal payments, preferred share dividends and the portion of Free Cash Flow attributed to non-controlling interests, plus cash receipts by the Harrison Hydro L.P. for the wheeling services to be provided to other facilities owned by the Corporation over the course of their power purchase agreement. It also adjusts for other elements, which represent cash inflows or outflows that are not representative of the Corporation's long-term cash generating capacity, such as adding back transaction costs related to realized acquisitions (which are financed at the time of the acquisition) and adding back realized losses or subtracting realized gains on derivate financial instruments used to fix the interest rate on project-level debt or the exchange rate on equipment purchases.

The Corporation estimates the Payout Ratio by dividing the most recent declared annual common share dividend by the projected Free Cash Flow.

- Adjusted EBITDA below expectations caused mainly by the risks and uncertainties mentioned above and by higher prospective project expenses
- Projects costs above expectations caused mainly by the performance of counterparties and delays and cost overruns in the design and construction of projects
- Regulatory and political risk
- Interest rate fluctuations and financing risk
- Financial leverage and restrictive covenants governing current and future indebtedness
- Unexpected maintenance capital expenditures
- The Corporation may not declare or pay a dividend

#### INTENTION TO SUBMIT PROJECTS UNDER REQUESTS FOR PROPOSALS AND TO GAIN A FOOTHOLD IN TARGET MARKETS INTERNATIONALLY

The Corporation provides indications of its intention to submit projects under requests for proposals based on the state of readiness of some of its prospective projects and their compatibility with the announced terms of these requests for proposals. It provides indications of its intention to establish a presence in target markets internationally in the coming years based on its strategic plan.

- Regulatory and political risks Ability of the Corporation to execute its strategy for building shareholder value
- Ability to secure new PPAs
- Foreign exchange fluctuations



#### For more information, please contact:

Jean Perron, CPA, CA Chief Financial Officer Tel. 450 928-2550, ext. 239 jperron@innergex.com

#### www.innergex.com

